Oregon Health Insurance Marketplace: Advertising and Mass Marketing

Open Enrollment 2018 Summary





Recap of key techniques

TV and radio



Super: SIGN UP FOR HEALTH INSURANCE BY DEC. 15, OREGON.



Super: BECAUSE HORNS.

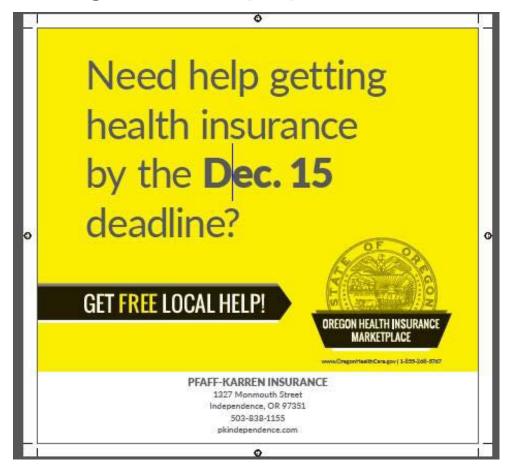






Recap of our techniques

Ads in Oregon newspapers





Recap of our techniques

Billboards







Recap of our techniques

Video ads on YouTube, Hulu, etc.



Super: SIGN UP FOR HEALTH INSURANCE BY DEC. 15, OREGON.



Super: BECAUSE HORNS.





Recap of our key techniques

Search engine marketing

Get Help Enrolling in Coverage - Learn More Today

Ad healthcare.oregon.gov/Enrolling

Help enrolling is free of charge and available in your area.



Recap of key techniques

Display ads on websites and social media











The results

TV and radio:

- 2,177 TV ads per week
- 168 radio news/traffic/weather ads per week

Print ads:

• 50 ads in community papers Nov. 1 – Dec. 15

Billboards:

38 locations



The results

Highest performing among digital media:

- Search engine marketing
- Website ads



The results

Search engine ads:

- 1.8 million impressions
- 63,630 clicks
- Click-through rate of 5.38 percent
- Industry average click-through: 2.65 percent



The results

Website ads:

- More than 47 million impressions
- 214,525 clicks
- Click-through rate of 0.45 percent
- Industry average click-through: 0.05 percent (5 clicks per 10,000 impressions)





Comparing 2018 to 2017

Search engine ads	2018	2017
Impressions	1.8 million	1.2 million
Clicks	63,630	71,155
Click-through rate	5.38 percent	6.03 percent
Industry average click-through rate	2.65 percent	2.65 percent
Total cost	\$78,588	\$202,681



Comparing 2018 to 2017

Website ads	2018	2017
Impressions	47+ million	39+ million
Clicks	214,525	57,838
Click-through rate	0.45 percent	0.15 percent
Industry average click- through rate	0.05 percent	0.05 percent
Total cost	\$81,784	\$286,387





Comparing 2018 to 2017

Non-English ads	2018 2017	
Spanish or Russian radio	538 ads per week	623 per week
Spanish or Russian print	5 ads total	14 ads total
Total cost	\$114,72 combined	\$181,456 combined





New investments for 2018

Medium	Cost
TV air time	\$414,094
Radio air time	\$43,000
Billboards	\$49,235



In my next update:

- Details on geographic variations in outcomes
- Details on age, gender, and race variations
- Cost analyses across tactics

Oregon Health Insurance Marketplace: Community Partner Program

Open Enrollment 2018 Summary



OE 2018 OHIM CP Program



Community-based organizations replied to RFGP in May 2017, scored for outreach and enrollment grants by OHIM in July. Total awarded \$370,135:

- Asian Health & Service Center (AHSC) awarded \$65,000
- Cascade AIDS Project (CAP) awarded \$50,000
- Northeast Oregon Network (NEON) awarded \$50,135
- Performance Health Technology (PH Tech) awarded \$80,000
- Project Access NOW (PAN) awarded \$75,000
- Rinehart Clinic (Rinehart) awarded \$50,000

OE 2018 OHIM CP Program



Organizations selected primarily due to access to underserved populations, including:

- Rural Oregonians
- People living with HIV/AIDS and/or the LGBTQ community
- COFA citizens
- Small businesses
- Asian/Pacific Islander, Russian, Somali, and Latino communities

Note: Scoring emphasis placed on whether organization served key counties or helped provide assistance in the state's hard-to-reach areas.

OE 2018 OHIM CP Program



Important factors to consider:

- Open enrollment period changed from 90 days (PY2017) to 45 days (PY2018)
- Partner grants began Sept. 1, 2017, and continue through Aug. 31, 2018.
- This presentation reports on the period of Sept. 1 Dec. 31, 2017.

OE 2018 CP Program outcomes



- Total* new applications: 2,700 representing:
 - New QHP eligible individuals: 669
 - OE 2017: 1,279 new apps; 255 QHP individuals
- Total* renewal applications: 1,752, representing:
 - Renewal QHP individuals: 828
 - OE 2017: **825** renewal apps; **162** QHP individuals
- Total* instances of app assistance: 13,288 (OE 2017: 7,734)
- Total* Individuals assisted: 8,955 (OE 2017: 3,200)
- Total QHP Applications: 1,497 (OE 2017: 417)
 - 119% of total CP enrollments for full GY2017 (684)
 - * includes OHP, reporting dates include all of December

OE 2018 CP Program outcomes



- In-person meeting to promote OHIM: 259
- Outreach contacts: 626,185
- Materials distributed: 15,319
- Counties of note:
 - Baker*, Benton, Clackamas, Clatsop*, Columbia, Crook, Curry*, Deschutes, Hood River, Jefferson, Lane, Lincoln, Linn*, Marion, Multnomah, Polk*, Tillamook*, Umatilla, Union*, Wallowa*, Washington, Yamhill

*New to CP program outreach this year

OE 2018 CP outcome analysis



- Open Enrollment cut in half by federal policy changes, but OHIM community partners helped more than double the number of new applications and individuals new to the marketplace
- Community partners more than doubled renewal applications
 - * Significant improvement in renewal QHP individuals who were assisted (828 in 2018 from 162 in 2017)

OE 2018 CP outcome analysis (continued)



- CPs tripled QHP applications submitted in OE2018 compared to OE2017, completing them in half the time
- To date (September through December 2017), CP enrollment numbers are 119% of the total achieved last year by end of grant cycle (full year)
- CP assistance available in more counties this year
- Assisters present in more parts of the state





Grantee Expenditure Category	Spe	Spent to Date		
Payroll & Benefits	\$	113,925.11		
Travel	\$	1,632.37		
Outreach and Materials	\$	5,094.05		
Indirect, Admin Exp.	\$	10,804.65		
Total expenses for this period	\$	131,456.18		

Grant spending analysis



Total Award	Expected	# Months	Expected	Actual	Difference
	Monthly	reported	Expenditure	Expenses to	
	Average			Date	
	Expense				
\$ 370,135.00	\$ 30,844.58	4	\$ 123,378.33	\$ 131,456.17	\$ (8,077.84)

- Based on projected average monthly spending only, CPs spent \$8,077.84 (<7%) over expected for the reporting period, plus remaining expenses yet to be reported
- Spending to date is considered on-target with regards to these months, including additional open enrollment expenses

OE 2018 CP consumer survey



- Provided by OHIM CPs to consumers after enrollment assistance throughout open enrollment
- Distributed via paper, and electronically via SurveyMonkey in English and Spanish
 - ➤ 128 total responses in OE 2018: 108 English, 20 Spanish
 - ▶ 47 total responses in GY 2017:35 English, 12 Spanish



How did you hear about the assistance you received today?

Word of Mouth: 42

- Family: **3**
- Friend: 5
- Work: 1
- Unspecified: 33

Outreach Efforts: 23

- Flier: **5**
- Internet Search: 3
- Radio:1
- Facebook: 6
- Community Bulletin Board: 1
- Marketplace website: 2
- Newspaper: 2
- Public Library: 2
- Portland Pride (CAP): 1



How did you hear about the assistance you received today?

Partnerships: 35

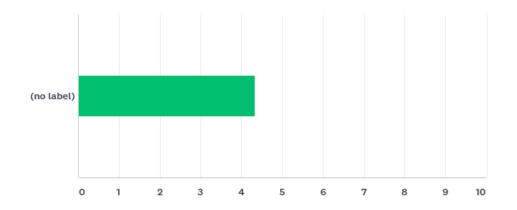
- Inreach from CPs: 14
- Insurance Agents: 9
- DHS: 3
- OHP: 1
- CCOs: 1
- Providers: 6

Other: 4

- "Referral": 1
- "Because I have to": 1
- "Etc.": 1
- "Local Office": 1



Q3 Rate your level of knowledge or confusion about health insurance coverage after receiving assistance today.



Of 108 responses:

- Much More Confused: 0
- Slightly More Confused: 2 (1.85%)
- Knowledge/Confusion the same: 12 (11.11%)

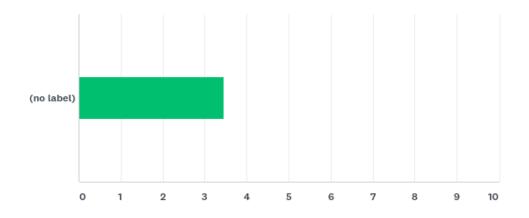
Slightly More Knowledgeable: 42

(38.89%)

- Much More Knowledgeable: 52 (48.15%)
- Weighted Average: 4.33 (of 5)



Q4 Rate your level of confidence in using the health coverage you selected for you and/or your family after receiving assistance today.



Of 108 responses:

Not at all confident: 1 (0.93%)

• Slightly confident: 6 (5.56%)

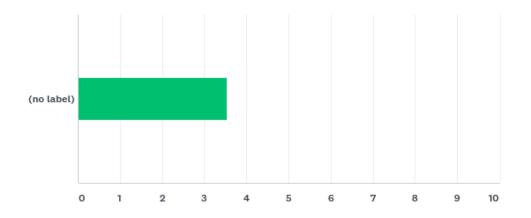
Somewhat confident: 44 (40.74%)

Very confident: 57 (52.78%)

• Weighted Average: 3.45 (of 4)



Q5 Rate the following statement on how it applies to you and/or your family: Receiving assistance with health coverage locally from someone within my own community, cultural identity, or heritage is important to me.



Of 108 responses:

- Not at all important to me: 3
 (2.78%)
- Slightly important to me: 6 (5.56%)
- Somewhat important to me: 29 (26.85%)
- Very important to me: 70 (64.81%)
- Weighted Average: 3.54 (of 4)



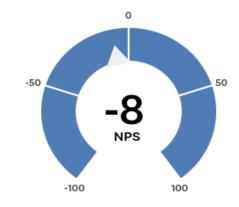
My cultural identity (optional) - 29 responses:

- African American: 2
- Pacific Islander: 1
- Hispanic / Latino: 2
- Uncategorized ("Human"): 5
- White: **15**

Answers could belong to multiple categories (duplicated list)



Q6 How likely is it that you would recommend applying for health coverage through healthcare.gov to a friend or colleague?

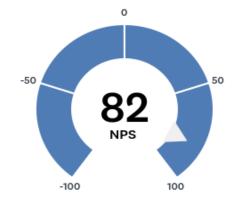


Of 106 responses (2 skipped):

- Detractors (0-6): 44 (42%)
- Passives (7-8): 26 (25%)
- Promoters (9-10): 36 (34%)
- Net Promoter Score: -8 (GY2017: 44)



Q7 How likely is it that you would recommend getting assistance applying for health coverage from a community organization to a friend or colleague?

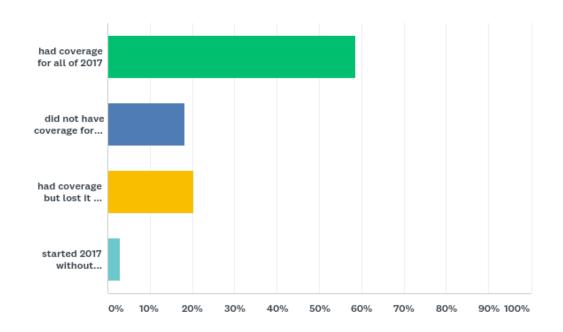


Of 105 responses (3 skipped):

- Detractors (0-6): 3 (3%)
- Passives (7-8): 13 (12%)
- Promoters (9-10): 89 (85%)
- Net Promoter Score: 82 (GY2017: 76)



Q8 Prior to receiving health coverage enrollment assistance today, my household...



Of 104 responses (4 skipped):

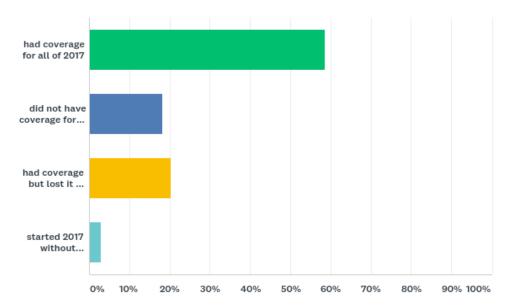
Did not have coverage for any of 2017: 19 it: 3 (2.88%) (18.27%)

Had coverage for all of 2017: 61 (58.65%) Started 2017 without coverage but gained Had coverage but lost it in 2017: 21 (20.19%)

OE 2018 CP consumer survey responses



Q8 Prior to receiving health coverage enrollment assistance today, my household...



Of 21 responses who had coverage but lost it in 2017:

If you lost coverage in 2017, why?

- Cost of 2017 plan: 3
- Life change: 3
 - Job loss
 - Husband passed away

- Aged out of parent's plan
- Over income for OHP: 15
- Unclear Answer: 2
 - "Income"
 - "Went off old plan"

OE 2018 CP consumer survey analysis



- Much higher rate of return this year from consumers
- More responses from rural Oregonians thanks to CP selection
- "Word of Mouth" the most commonly mentioned method of advertising about assistance in applying
 - Note: Outreach, inreach, and collaboration with state and other agencies effective
- Majority of respondents felt slightly to much more knowledgeable (87%) and slightly to much more confident (94%) about using their coverage after assistance
- 65% of respondents felt it was "very important" to receive assistance from someone locally who shared their cultural identity, heritage, or community

OE 2018 CP consumer survey analysis (cont.)



- Respondents identified with a wide variety of cultures and backgrounds
- Majority of respondents reported a negative to neutral opinion about applying through healthcare.gov (68%), yet felt very confident about referring others to get assistance through community partner (85%)
- Majority of respondents had coverage for all of 2017, but roughly 20% of respondents lost 2017 coverage
 - Majority of these respondents were new to the Marketplace after losing OHP coverage due to income eligibility

What's next? Post OE planning



- Exploring creation of in-person certification process and Marketplace training,
 - Came from partner feedback on barriers in CMS online training
- Strengthening partnerships with CPs throughout the state
- Developing next year's RFGP, advertise widely, make it accessible to organizations of all sizes, locales throughout the state
- Meeting with current grantees to review outcomes/goals, and provide support in reaching them

Oregon Health Insurance Marketplace: COFA Premium Assistance Program

Open Enrollment 2018 Summary





2018 open enrollment



- Program received 487 applications for 603 people
- Currently, 470 enrollees actively being sponsored in January



How we got there



- 12 enrollment events in Eugene, La Grande, Portland, and Salem
- Multiple home visits by agents and community partner assisters
- Mailer sent in December to enrollees with active plans in the last quarter of 2017 reminding them coverage would end Dec. 31



2018 enrollment



- BridgeSpan 2
- Kaiser 268
- Moda 110
- Pacific Source 4
- Providence 74



Participant tax considerations



- We are mailing reminders to everyone approved in 2017 & 2018 to submit requested documents to Healthcare.gov and to watch for 1095-A tax forms
- Failure to reconcile premium tax credits will affect future eligibility for premium tax credits
- Information on free tax filing services included



What's next?



- Meet with stakeholders on program process improvements and updates
- Create education materials to increase program awareness and use

Oregon Health Insurance Marketplace: Outreach and Customer Service Center

2017 and Open Enrollment 2018 Summary





- In 2017, Outreach team's significant strategic plan change:
 - Support paid community events in each region, year round, specifically when events are catered to target populations
- Outreach Timeline: Preparation and strategic planning for 2018 OE began March 1, 2017



- Regional outreach: In 2017 The Outreach Team divided the state into seven regions: Tri-County, North Coast, Southwest Oregon, Willamette Valley, North Central, Central, and Frontier. (This will be updated for 2018)
- Outreach focused on these target communities:
 - Latino
 - Millennial
 - African American
 - Russian
 - Identified priority counties.



Overall Outreach Plan (mandatory outreach along with identified region specific outreach, which included):

- Individual strategic regional plans
- College outreach
- Educational presentations
- Collaborative meetings with OHA ROC partners
- Support the community partner/tribal liaisons and agent liaisons
- Co-present at Rapid Response & Trade Act sessions



- Partnered with DCBS social media strategist
- Coordinated with DCBS/Marketplace Communication and Legislative manager
- Provided information and resources through the state website OregonHealthCare.gov
- Connected Oregonians with information and local resources via outreach call center

Marketplace call center



- Provides Oregonians with information and local resources using Oregonhealthcare.gov (supported by Outreach team)
- Helps consumers walk through Healthcare.gov if needed
- Outreach team provided detailed support to consumers for escalated and urgent issues via constituent issues liaison
- Call center metrics during OE (Nov. 1-Dec. 15)
 - Handled 421 calls
 - Flow outs to FFM call center: 3,288
 - Maintained 85% and above customer service level

Post open enrollment support



- Compiling data for 2017 and 2018 open enrollment
- Start Strategic planning end of Feb/March
 - What worked
 - What needs to be changed
 - Who/where are our target demographics for the upcoming year/2019 OE
 - Support consumers who have carrier SEPs
 - Continued phone and outreach support